## **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

## FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): September 19, 2022

## RESERVOIR MEDIA, INC. (Exact name of registrant as specified in its charter)

Delaware	001-39795	83-3584204
(State or other jurisdiction of incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)
75 Varick Street 9th Floor New York, New York		10013
(Address of principal executive offices)		(Zip Code)
	(212) 675-0541 (Registrant's telephone number, including area code)	
	N/A (Former name or former address, if changed since last report)	
Check the appropriate box below if the Form 8-K filing is intended to simultaneously	satisfy the filing obligation of the registrant under any of the following	ing provisions:
$\hfill \Box$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR	230.425)	
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 24d	0.14a-12)	
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange	nge Act (17 CFR 240.14d-2(b))	
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchar	nge Act (17 CFR 240.13e-4(c))	
	Securities registered pursuant to Section 12(b) of the Act:	
Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, \$0.0001 par value per share	RSVR	The Nasdaq Stock Market LLC
Warrants, each whole warrant exercisable for one share of common stock at an exercise price of \$11.50 per share	RSVRW	The Nasdaq Stock Market LLC
Indicate by check mark whether the registrant is an emerging growth company as de chapter).	fined in Rule 405 of the Securities Act of 1933 (§230.405 of this ch	napter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this
Emerging growth company x		
If an emerging growth company, indicate by check mark if the registrant has elected the Exchange Act. $\ \Box$	not to use the extended transition period for complying with any new	w or revised financial accounting standards provided pursuant to Section 13(a) of

## Item 7.01 Regulation FD Disclosure.

On September 19, 2022, Reservoir Media, Inc., a Delaware corporation (the "Company"), made available an investor presentation on its website at https://investors.reservoir-media.com/. A copy of the investor presentation is attached as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated by reference herein.

The information contained in this Current Report on Form 8-K, including Exhibit 99.1 attached hereto, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of Section 18 of the Exchange Act, nor shall it be deemed incorporated by reference in any filing by the Company with the U.S. Securities and Exchange Commission under the Securities Act of 1933, as amended, or the Exchange Act, unless the Company expressly sets forth by specific reference in such filing that such information is to be considered "filed" or incorporated by reference therein.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
<u>99.1</u>	Investor Presentation, dated September 19, 2022
104	The cover page from this Current Report on Form 8-K, formatted in Inline XBRL.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## RESERVOIR MEDIA, INC.

Date: September 20, 2022

By: /s/ Golnar Khosrowshahi
Name: Golnar Khosrowshahi
Title: Chief Executive Officer



## **Disclaimer**

## Forward Looking Statements

This presentation contains "forward-looking statements" for purposes of the safe harbor provisions under the U.S. Private securities litigation reform act of 1995, as amended. These forward-looking statements are generally identified by words such as "anticipate," "believe," continue, "could," "estimate," "expect," "intend," "may," "might," "seem," "seek," "future," "outlook," "model," "target," "goal," "plan," "possible," "potential," "predict," "project," "should," "strive," "would," "will" or words of similar meaning that predict or indicate future events or trends or that are not statements of historical facts. These forward-looking statements may include, among other things, statements about future financial condition and results of operations, plans, objectives, strategies, beliefs, expectations and intentions with respect to, among other things, future opportunities for reservoir's business, growth initiatives and market opportunities, competitive landscape, prospective performance, revenues, products, pricing, operating expenses, market trends, liquidity, cash flows and uses of cash and capital expenditures. Such forward-looking statements are based upon the current beliefs and expectations of reservoir's management and are inherently subject to significant business, economic and competitive risks, uncertainties and contingencies.

Actual results, performance or achievements may differ materially, and potentially adversely, from any forward-looking statements and the assumptions on which these forward-looking statements are based. There can be no assurance that the information contained in this presentation is reflective of future results, performance and/or achievements to any degree. These forward-looking statements are provided for illustrative purposes only, and you are cautioned not to place undue reliance on these forward-looking statements as a guarantee, assurance or prediction of future results, performance and/or achievements as these forward-looking statements are based on estimates and assumptions, whether or not identified in this presentation, that are inherently subject to various significant risks, uncertainties, contingencies and other factors, many of which are difficult to predict and generally beyond the control of Reservoir. There may be additional risks and other factors that reservoir does not currently know or that Reservoir to differ from those contained in these forward-looking statements. Consequently, there can be no assurance that the actual results, performance and achievements anticipated in this presentation will be realized or, even if substantially realized, that they will have the expected consequences to, or effects on, reservoir. Additional information concerning these and other factors that may impact the business, prospects, financial condition and/or results of operations discussed in this presentation can be found in Reservoir's periodic reports or other filings with the SEC, which are available publicly on the sec's website at www.sec.gov.

All information set forth in this presentation speaks only as of the date hereof or the date of such information, as applicable, and reservoir expressly disclaims any intention or obligation to update any forward-looking statements as a result of developments occurring after the date of this presentation. These forward-looking statements should not be relied upon as representing Reservoir's assessments as of any date subsequent to the date of this presentation and, accordingly, undue reliance should not be placed upon these forward-looking statements.

## Financial Information; Non-GAAP Financial Measures

This presentation contains unaudited financial information of reservoir. The unaudited prepared on the same basis as Reservoir's audited financial statements and, in the op management, reflects all adjustments necessary for the fair presentation of the unaudit However, the unaudited financial information contained in this presentation is prelimin change. Accordingly, such financial information may be adjusted or may be presented other filings filed by Reservoir with the SEC, and such differences may be material. In not a guarantee or indication of future financial condition and/or results of operations a such reason.

This presentation also includes certain financial information, such as EBITDA or Adjust prepared in accordance with united states generally accepted accounting principles ( management uses these non-GAAP financial measures to evaluate Reservoir's opera and make strategic decisions. Reservoir believes that the use of these non-GAAP fina information to investors and others in understanding Reservoir's results of operations as reservoir's management and in evaluating Reservoir's financial measures as comp other similar companies, many of which present similar non-GAAP financial measure financial measures are subject to inherent limitations as they reflect the exercise of jud management about which items are excluded or included in determining these non-G therefore, should not be considered as a substitute for net income, operating income performance measures calculated in accordance with GAAP. Using such non-GAAP f analyze Reservoir's business would have material limitations because the calculation determination of reservoir's management regarding the nature and classification of ev may find significant. In addition, although other companies in Reservoir's industry may or Adjusted EBITDA or similar measures, such non-GAAP financial measures may be reservoir calculates such non-GAAP financial measures, which reduces their overall u measures. Because of these limitations, you should consider such non-GAAP financia financial performance measures and other financial results presented in accordance v with the SEC

## **Disclaimer**

## **Industry and Market Data**

The information in this presentation also includes information provided by third parties. None of Reservoir, its affiliates or any third parties that provide information to Reservoir or its affiliates, such as market research firms, guarantee the accuracy, completeness, timeliness or availability of any information or are responsible for any errors or omissions (negligent or otherwise), regardless of the cause, or the results obtained from the use of such information. While such information is believed to be reliable for the purposes of this Presentation, neither Reservoir nor any of its subsidiaries, stockholders, partners, members, affiliates, directors, officers, employees, advisers, representatives or agents makes any representation or warranty with respect to the accuracy of such information.

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Additional information with respect to Reservoir may be found in its filings with the SEC website at www.sec.gov and on Reservoir's website at www.reservoir-media.com.

# First U.S.-Based Publicly Traded Independent Music Company

## Leading, diversified music publishing and recorded music business

- · Vast collection of iconic hits across genre, geography, and time period
- · Focused on acquiring catalogs with hit songs and building portfolio diversification
- · Investing in frontline songwriters and artists with potential for success
- · Network of joint venture, administration and distribution partners worldwide

## Highly accomplished, respected and award-winning platform

- Music Week Awards Independent Publisher of the Year 2020 & 2022
- Music Business Worldwide's "The A&R Awards Publisher of the Year" 2019 & 2017
- · 18 Songwriter Hall of Fame inductions

# First female founded and led publicly traded music company in the U.S., led by Golnar Khosrowshahi

- · Billboard's Women In Music Executive of the Year 2022
- Billboard's Most Powerful Women in Music 2017, 2018, 2019, & 2020
- · Billboard's Power List 2020 & 2022
- Supported by a highly experienced team of music professionals with decades of experience at major music companies such as Universal, Warner, and Sony

Trailing twelve month revenue ended 06-30-22

## **KEY FACTS**

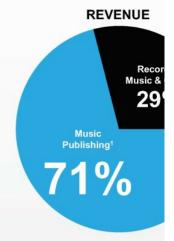
NASDAQ: RSVR

Market Cap: ~\$500M

Fiscal Year End: Mar 31st

· Shares Outstanding: 64M

- · 140K+ Copyrights
- · 36K+ master recordings
- Offices in NYC (HQ), LA, N London, Toronto, & Abu E



# **Compelling Investment Highlights**

## Leading Independent Music Company With Proven Platform

- \$650m+ of invested capital since inception<sup>1</sup>
- \$140m+ of that in futures spend with enhanced risk/return profile vs. traditional recorded music

# Competitive Advantages & Value Enhancement Capabilities

- Value enhancement efforts lead to industry outgrowth
- Experienced creative team with stellar reputation among artists and key players in the music industry

## Growing Industry, Si By Powerful Secular

- Supported by rise of digital emerging markets, and exp emerging music monetizati
- Music industry projected to per year through 2030<sup>2</sup>

## **Proven M&A Platform**

- Strong track record, trusted partner to artist community and caretaker of legacy assets
- Deal pipeline includes 220+ potential targets worth over \$2.1B as of 6-30-22

# Evergreen Catalog & Contemporary Hits

- 140K+ copyrights and 36K+ masters
- · 130+ active songwriters and frontline artists
- 89% of publishing & 100% of recording gross profit is Life of Copyright<sup>3</sup>

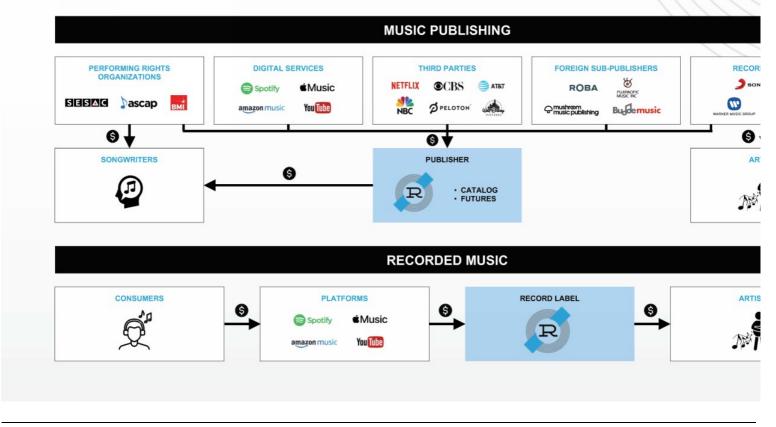
## Strong Growth & Op Leverage Model

- Expected to outgrow music fundamentals, with projecte CAGR of 12% on revenue
- Significant operating levera as scale

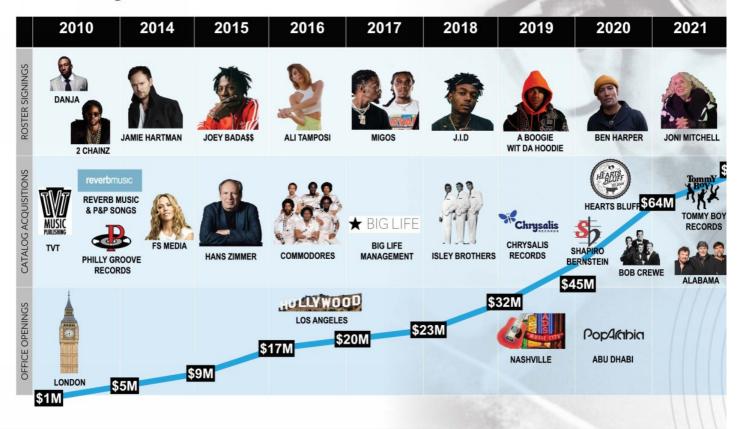
As of 06-30-22

Wall Street Research
<sup>3</sup> Based on 80% of LTM as of 08-30-22 Net Publisher Share (NPS) and Net Label Share (NL)

## Music 101



# **History of Growth**



# **Music Publishing Segment Overview**

Music Publishing represented Reservoir's primary focus from its 2007 inception until its large-scale step towards building its Recorded Music business in 2019 with the acquisition of Chrysalis Records.

**COPYRIGHTS** (I.E. Ownership Of Musical Composition)

No Musical Composition Accounts for **OF REVENUE** 

97% of Catalog has a Retention Date of with 89% for Life of Copyright1

## CATALOG EXAMPL

## Legacy:

## Joni Mitchell

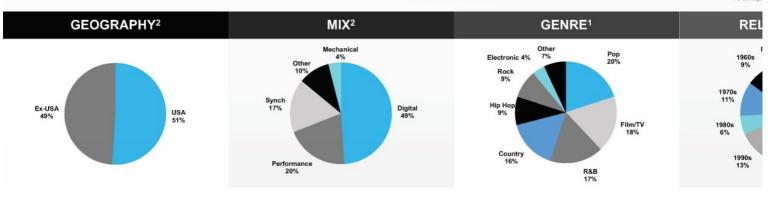
- · Offset (Mig • Ben Harpe
- · The Isley Brothers
- · John Denver
- · Billy Strayhorn · Ali Tampo
- Commodores
- Jamie Har

· 2 Chainz

Active So

DIVERSIFIED BY ....

Based on 80% of LTM Net Publish



# Music Publishing Top 10 Songs by NPS<sup>1</sup>



"It's Your Thing" The Isley Brothers 2.0%, (1969)





"Higher & Higher" Jackie Wilson 1.2%, (1967)



"Take Me Home, Country Roads" John Denver 1.1%, (1971)





"Ring of Fire" Johnny Cash 0.9%, (1963)



"Yeah!" Usher 0.7%, (2004)



"For the Love of You" The Isley **Brothers** 0.6%, (1975)





"Somebody to Love" Jefferson Airplane 0.6%, (1967)



"Papa Don't Preach" Madonna 0.6%, (1986)

1,012 Songs Account For

of LTM NPS

with No Song Accounting For More Than 3% of LTN

1 LTM Net Publisher Share (NPS) as of 06-30-22

# **Recorded Music Segment Overview**

Reservoir's first foray into the recorded music business initially was in 2012 with the acquisition of Philly Groove. Reservoi its recorded music segment through the acquisition of Blue Raincoat (incl. Chrysalis Records) in 2019 and Tommy Boy Re

36K+ SOUND RECORDING COPYRIGHTS (I.E. "Master" Recordings)

of Each Master Recording Typically No Master Recording Accounts for LABEL SHARE<sup>1</sup>

## CATALOG EXAMPL

Active Re Artists:

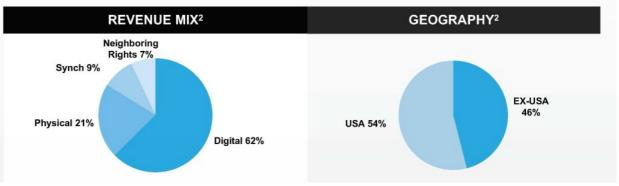
· Laura Mar Liz Phair

Emeli San

## Legacy:

- De La Soul
- Sinéad O'Connor
- Naughty by Nature
- Generation X (Billy Idol) William Th
- · The Delfonics Lump

<sup>†</sup> Based on 80% of LTM Net La <sup>2</sup> Trailing twelve months ended 3-31-22, pro-form



# Recorded Music Top 10 Songs by NLS<sup>1</sup>

1



"Gangsta's Paradise" Coolio 9.0%, (1995) 2



"Nothing Compares 2 U" Sinéad O'connor 3.8%, (1990) 3



"Jump Around" House of Pain 2.8%, (1992)





5



"For the Love of You" The Isley Brothers 1.8%, (1985) 6



"Ghost Town" The Specials 1.7%, (1981)

7



"Dancing with Myself" Generation X 1.6%, (1981)

8



9



"Between the Sheets"
The Isley
Brothers
1.5%, (1983)

10

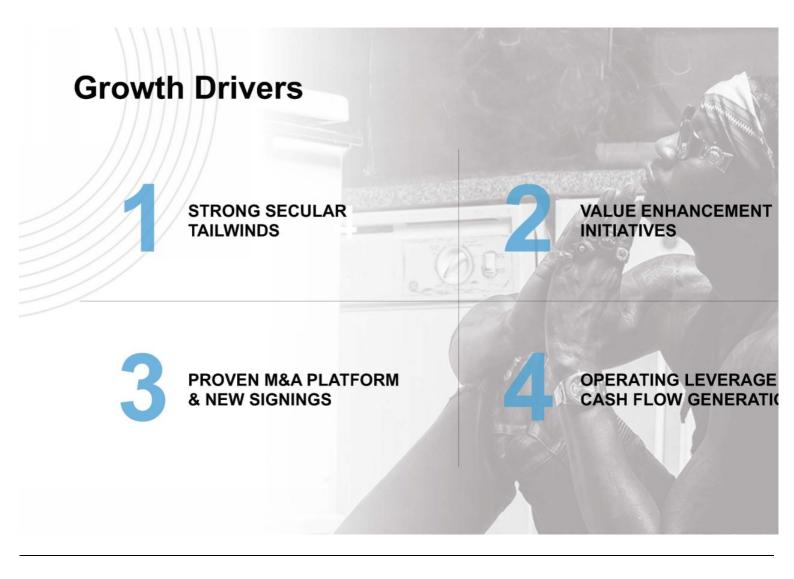


"Middle Child" J. Cole 1.4%, (2019) 204 Recordings Account For

**80%** of LTM NLS

and 100% are Owned for the Life of the Copyrig

1 LTM Net Label Share (NLS) as of 06-30-22





# Music Industry: Strong Secular Tailwinds



Rise of Digital & **Availability of Streaming** 

> Digital Revenue CAGR: 13% (2010-20) 12% (2020-30)



**Growth Of Paid Streaming Subscribers** 

> Paid Subs CAGR: 49% (2010-20) 11% (2020-30)



**Growth Of Strear** In Emerging Mar

EM to contribute 43% of s revenue by 2030 vs. 13









**Expansion Of Emerging Music Monetization Platforms** 







**Increased Government** Intervention

To curb piracy and improve monetization rates for content owners





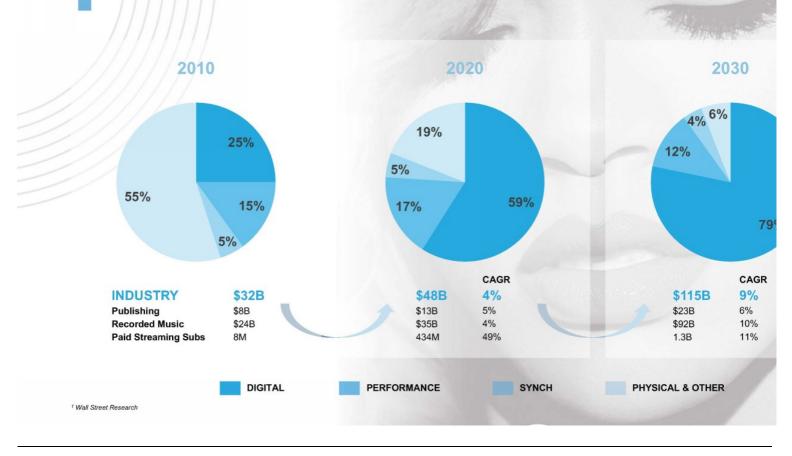


**Recovery In Process** Impacted Royalty S

> (Gym/Bars/Restaurants, Music Releases, Live N

Source: Wall Street Research

# Music Industry: Strong Growth Forecasted



# 2 Value Enhancement Initiatives

## **VALUE ENHANCEMENT** Placement of musical compositions into television, film, advertisements, gaming platforms, and toys Digital licensing partnerships with emerging music platforms and in-home fitness brands **DIGITAL LICENSING** TikTok facebook PELOTON' Representation on industry boards advocating for creators generates settlements from past infringement and enables collaboration on mechanisms for future licensing SAMPLING, COVERS, Extract additional value from high-quality catalogs with INTERPOLATIONS, REMIXES proactive pitching Development of interactive university courses to enhance brand exposure

Organic growth ou industry grow

RSVR 4-Year Revenue CAGI

15%

7%

Organic Revenue over Fiscal 2018-2022 Wall Street Research

# Value Enhancement Examples & Industry Ac

## **Top Synch Highlights**



Totaling \$2.9M IN LICENSING

## **Industry Advocate & Lea**



\$15M

GENERATED IN SETTLEMENT PA

Over the Past Five Years (FY18-

# Proven M&A Platform

281 New Deals Considered In FY2021

102 OFFERS MADE

36%1

71 DEALS INTO EXCLUSIVITY

**25%**<sup>1</sup>

**66 DEALS CLOSED** 

23%

\$650M+ CAPITAL

**DEPLOYED** since inception<sup>2</sup> 88%

of GROSS **PROFIT & COST SYNERGIES** FLOW to EBITDA3

220+

**M&A TARGETS IN CURRENT PIPELINE AS OF 06-3** 

Totaling

\$2.1B

Based on total offers made, deals into exclusivity, and deals closed as a percentage of new deals considered in FY2021, respectively
 As of 06-30-22
 For the period FY18-FY22
 IRR represents a net return on invested capital since inception (2007) by the majority shareholder marking the investment to market upon close of SPAC merger

# 3 Proven M&A Platform

Multiple (FY2022)	NPS/NLS (FY2022)	Multiple (At Close)	NPS/NLS (At Close)	Purchase Price	Date
11.7 x	\$ 8.7	18.3 x	\$ 5.5	\$ 101.3	2021
15.8 x	\$ 3.9	17.0 x	\$ 3.6	\$ 61.4	2020
20.0 x	\$ 3.0	19.0 x	\$ 3.2	\$ 60.2	2020
7.2 x	\$ 6.9	14.5 x	\$ 3.5	\$ 50.1	2019
9.4 x	\$ 4.7	10.3 x	\$ 4.3	\$ 44.0	2014
9.0 x	\$ 4.8	7.6 x	\$ 5.7	\$ 43.3	2015
9.4 x	\$ 3.3	12.4 x	\$ 2.5	\$ 30.7	018
19.5 x	\$ 0.8	13.0 x	\$ 1.3	\$ 16.4	2020
9.5 x	\$ 1.2	12.0 x	\$ 0.9	\$ 11.0	012
3.9 x	\$ 2.2	5.4 x	\$ 1.5	\$ 8.4	2010
14.1 x	\$ 0.6	13.3 x	\$ 0.6	\$ 7.8	2017
12.0 x	\$ 0.6	11.0 x	\$ 0.7	\$ 7.6	2021
9.0 x	\$ 0.7	15.9 x	\$ 0.4	\$ 6.7	2021
12.3 x	\$ 0.5	16.0 x	\$ 0.4	\$ 6.0	2020
20.3 x	\$ 0.3	15.0 x	\$ 0.4	\$ 5.9	2018
7.7 x	\$ 0.7	9.1 x	\$ 0.6	\$ 5.7	2020

Note: Reflects transactions of +\$5M in value that are at least 12 months old as of 03-31-21 (two 2021 transactions included that have 12 months of earnings or pro-forma earnings)

14

WEIGHTE ENTRY

2.

WEIGHTE REDU MUI

# **New Roster Signings**

Advance funds to established songwriters who are then under exclusive contract to create music with the benefiterm ownership.

\$140M+

3 YEAR
TYPICAL TERM CONTRACT

ALL
SIGNIFICANT WRITER SIGNINGS
HAVE POSITIVE IRR2

23.3% WEIGHTED AVERAGE IRR<sup>2</sup>

## **NOTABLE SIGNINGS**

- Ali Tamposi
- James Faun
- Migos
- Jamie Hartm
- · 2 Chainz
- A Boogie Wit
- Danja
- Joyner Lucas

PARTNERED WITH SONGWE BEHIND HITS BY TODAY'S BI ARTISTS INCLUDING

- Justin Bieber
- Ariana Grand
- Ed Sheeran
- Bruno Mars

As of 06-30-22

<sup>&</sup>lt;sup>2</sup>Based on significant writer signings, which include investments of greater than \$2M and are at least two years old as of 03-31-22

-	<b>New Roster Signing</b>	IS
	non nooter orgining	

		_ 1	NVESTMENT	IRR
2016	American female hit pop songwriter	$\Rightarrow$	\$14.2M	20.5%
2017	American hip hop trio with two #1 Billboard albums	$\Rightarrow$	\$9.9M	33.6%
2018	American 4x Grammy Award-winning songwriter and producer	$\Rightarrow$	\$8.9M	3.5%
2012	American rapper with one #1 Billboard album	$\Rightarrow$	\$7.3M	25.7%
2014	British 4x BMI & 2x Ivor Novello-winning songwriter	$\Rightarrow$	\$6.6M	52.8%
2011	American 2x Grammy Award-winning producer and songwriter	$\rightarrow$	\$6.5M	9.4%
2019	American rapper with one #1 Billboard album	$\rightarrow$	\$5.4M	27.5%
2018	American rapper with two #1 Billboard albums		\$3.3M	27.4%
2015	American rapper, singer, and actor		\$2.8M	27.3%
2019	American 2x Grammy Award-nominated rapper		\$2.3M	13.6%
2017	American 2x Grammy Award-winning songwriter and producer		\$2.0M	5.7%
				11/2/11

TOTAL SPEND

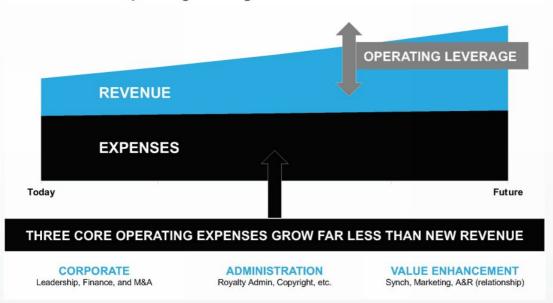
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 $<sup>^\</sup>dagger$  FY2021 figures as of 03-31-22, writer signings greater than two years old, and greater than \$2M invested  $^2$  IRRs based on actual performance to date and projected performance through

# **Operating Leverage & Cash Flow Generatic**

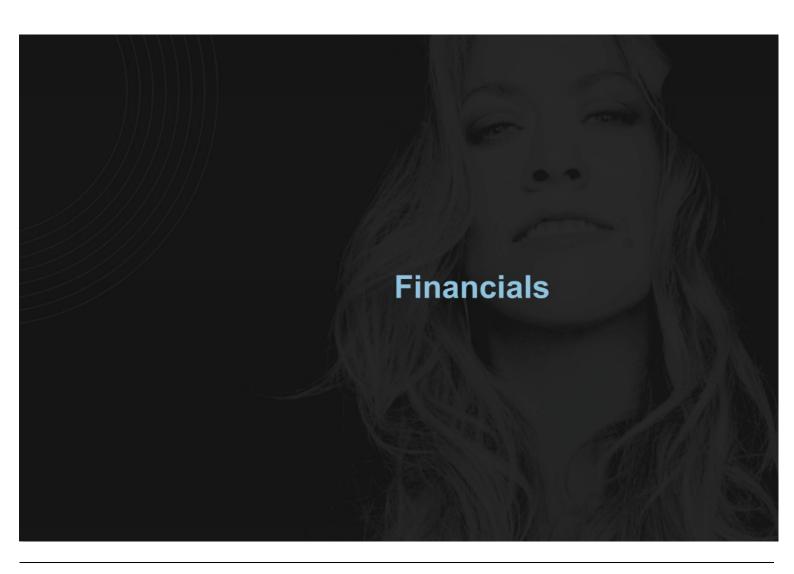
Core Infrastructure Provides Substantial Operating Leverage as the Business Grows



> 88 of Acquired Profit Shou to Adj. EB

- Asset light mo
- Limited incren expenses nee catalogs are a
- Tommy Boy as expanded plat for Recorded I

<sup>1</sup> For the period FY18-FY22



## Q1 Fiscal Year 2023 Results

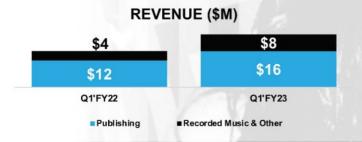
## 46% total revenue growth year-over-year

- Music Publishing revenue rose 35% year-over-year
- Recorded Music revenue increased 80% year-overyear

Reiterated financial outlook for fiscal year 2023, including double digit growth for Revenue and Adjusted EBITDA Strengthened reputation as a wellrespected caretaker of legacy assets:

- Catalog acquisitions of Marley Marl and Matt Sorum
- Signed multiple publishing deals including Margo Price and Conway The Machine

Restated expectation to deploy \$100+ million in strategic M&A in fiscal 2023 OIBDA a EBITDA growth o 73%, res



## ADJUSTED EBITDA (\$M)

\$4 Q1'FY22 Q1'FY23

# **Strong Growth Track Record & Forecast**

(\$ in millions)		Fiscal 2023 Outlook	Growth (at mid-point
REVENUE		\$116 - \$121	10%
ADJUSTED	EBITDA	\$44 - \$47	10%



## **CORE DRIVERS**

- Strength & Diversity of Catalog
- Value Enhancement Success
- Strong E
   Futures
- Opporture
   Accretive

# Improving Profitability GROSS PROFIT \$MM ADJUSTED EBITDA \$35 \$47 \$64 \$23 \$32 \$72020 FY2020 FY2021 FY2022 FY2020 FY2021 FY2022 FY2020 FY2021 FY2021 FY2022

# Solid Balance Sheet & Strong FCF Generator



BALANCE SHEET METRICS as of 06-30-22

TOTAL DEBT: \$2771

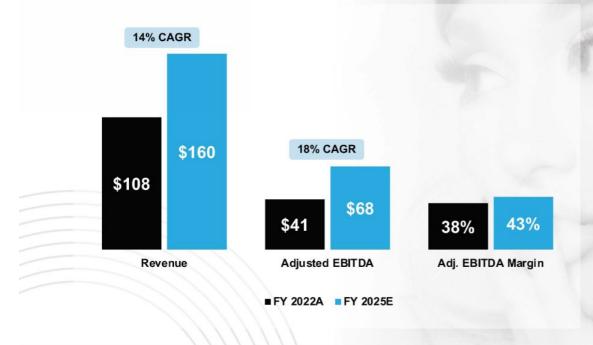
CASH: \$13M

NET DEBT: \$2651

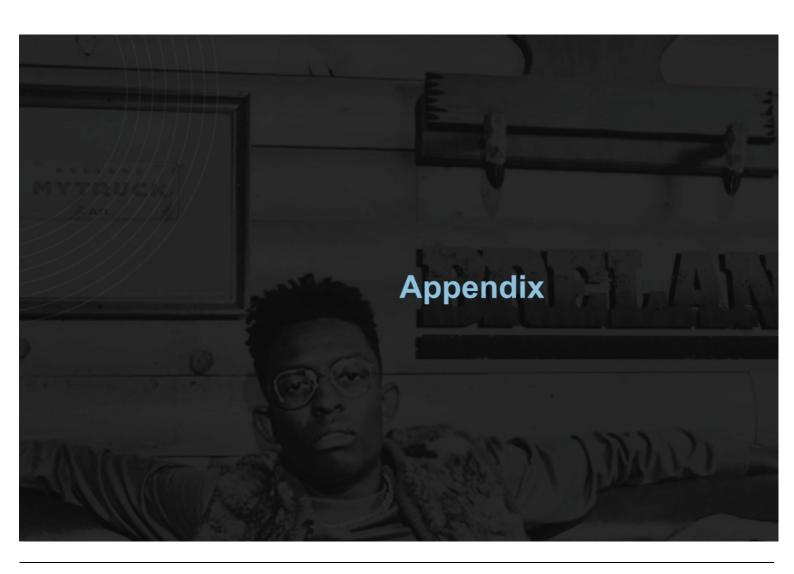
CAPACITY: \$67M

Adjusted Free Cash Flow excludes cash flow used for acquisitions and signing

# **Strong Growth Outlook & Operating Leverage**



- Assumes \$100M annual reinvestments in the bus (except FY2022, where \$224M was deployed)
- Assumes reinvestments 75% M&A and 25% future



# **Music Publishing 101**

## IP RIGHTS:

- · Songs owned by publisher or songwriter
- Catalog = previously released songs
- Futures = songwriters under active contract who are writing new songs

## PROTECTED ASPECT OF WORK:

Notes & lyrics

## **RESPONSIBILITY OF PUBLISHER: Monetization & Exploitation**

- Catalog: identify high-quality legacy catalogs and acquire ownership interest in these catalogs
- Futures: find songwriters to sign and develop, nurture their skills and pair them with likeminded collaborators; may either have ownership interest in copyright or perform services under an administration agreement
- **Both**: pitch songs for use in film, tv, advertising, videogames, and others; license the right to use the song; collect royalty fees for usage

## INCOME:

 Royalty income paid on every version of the song typically split between publisher (NPS) and songwriter (writer's share/royalties)

## **KEY CASH FLOW METR**

Revenue / Gross Royalties

(-) Writer Royalties

= Net Publisher Share (NPS)

(-) Operating Expenses (Artist & Repertoire, Licensing G&A, Talent Expense)

= EBITDA

Amortization

Advances

Recoupments

Capex

## **Recorded Music 101**

## IP RIGHTS:

Collection of master recordings owned by a record label or performing artist

## PROTECTED ASPECT OF WORK:

· Sound recording of a composition

## RESPONSIBILITY OF RECORD LABEL: Monetization & exploitation

- Identify songs and work with producers and artists to create, market and promote recordings
- Manufacture and distribute physical product
- Pitch songs for use in film, TV, advertising, videogames and others; license the right to use the recording; collect royalty fees for usage
- Typically owns master recording outright

## INCOME:

- Royalty income paid only on specific recording of a song
- Typically split between label (NLS) and performing artist (artist royalties)

## **KEY CASH FLOW MET**

Revenue / Sales / Royalties

(-) Artist Royalties

(-) Manufacturing & Distribution Co

= Net Label Share (NLS)

(-) Operating Expenses (Artist & Repertoire, Licensing, G&A, Talent Expense)

= EBITDA

Amortization

Advances

Recoupments

Capex

# **RSVR Financial Model 101**

	MUSIC PUBLISHING	RECORDED MUSIC
REVENUE	Revenue / Gross Royalties	Revenue / Sales / Royaltie
COST OF REVENUE	LESS: Writer Royalties	LESS: Artist Royalties LESS: Manufacturing/Distributior
GROSS PROFIT	Net Publisher Share (NPS)	Net Label Share (NLS)
OPERATING EXPENSES	LESS: OpEx (A&R, Licens	ing, G&A, Talent Expense)
EBITDA	EBI	TDA

INFRASTRUCTURE PROVIDES SUBSTANTIAL OPERATING LEVERAGE, ALLOWING US TO ACQUIRE THE GROSS PROFIT CONTRIBUTION OF ADDITIONAL CATALOGS WITHOUT INCREMENTAL EXPENSE

# **Income Statement Highlights**

FISCAL YEAR END: March 31(\$ in M)	2019A	2020A	2021A	
Publishing Revenue	\$43	\$53	\$66	V
Recorded & Other Revenue	\$2	\$9	\$14	
Total Revenue	\$45	\$62	\$80	
Percentage Growth YoY	40%	38%	29%	
Net Publisher Share	\$24	\$28	\$37	
Net Label Share & Other	\$2	\$7	\$10	
Gross Profit	\$26	\$35	\$47	
Gross Margin	58%	56%	59%	
Adj. EBITDA	\$19	\$23	\$32	
Adj. EBITDA Margin	32%	37%	40%	

Note: Excludes the effect of any non-cash stock-based compensation expense related to the current option plan

# **Cash Flow & Balance Sheet Highlights**

FISCAL YEAR END: March 31 (\$ in M)	2019A	2020A	2021A	
Cash Flow Highlights				
Adj. EBITDA	\$15	\$23	\$32	
Recoupments	10	14	13	
Interest, W/C Changes & Other	(13)	(5)	(9)	
Cash From Operating (Adj. FCF)	\$12	\$32	\$35	
Acquisitions	(32)	(108)	(119)	
Advances & Other	(18)	(22)	(17)	
Cash From Investing	(\$50)	(\$130)	(\$137)	
Balance Sheet Highlights				
Ending Cash	\$9	\$58	\$9	
Ending Debt	105	176	213	
Net Debt	\$96	\$118	\$204	
Net Leverage	6.6 x	5.7 x	6.8 x	

Note: Advances moved from Operating to Investing cash flows for illustrative purposes

# **Consolidated EBITDA Reconciliation**

FISCAL YEAR END: March 31 (\$ in M)	2019A	2020A	2021A
Net Income	\$ 3.8	\$ 9.4	\$ 9.3
Adjustments		W. State of the st	1297
Depreciation & Amortization	5.9	9.1	14.1
Income Tax Expense / (Benefit)	0.5	4.0	2.1
Interest Expense	6.2	5.8	9.0
EBITDA	\$ 16.4	\$ 28.3	\$ 34.5
Operating Adjustments			
Gain on Debt Extinguishment	0.0	(10.6)	0.0
Benefit of Forgiven PPP Loan	0.0	0.0	(0.6)
Exchange (Gain) / Loss	(8.0)	0.1	0.9
Change in Fair Value of IR Swaps	2.8	5.6	(3.0)
Non-cash Share-based Compensation	0.0	0.0	0.1
Share of Earnings in Equity Affiliate	(0.0)	(0.0)	0.0
Adjusted EBITDA	\$ 18.3	\$ 23.2	\$ 31.9

Note: Excludes the effect of any non-cash stock-based compensation expense related to the current option plan

